

Mr. Kirk Myers
Myers Plumbing and Heating
16825 Industrial Parkway
Lansing, MI 48906

REF: Spine Center Project

Dear Kirk:

I wanted to take this opportunity to formally commend you on the performance of Myers Plumbing and Heating and Madar Metals on the Spine Center project in East Lansing, MI. Both companies did an outstanding job on this project and the performance was the best I have seen from a mechanical and sheet metal contractor.

Both foreman for this job, Mike Klein and Chad Nichols, were outstanding in their performance. They met or exceeded all schedule requirements and performed their work with exceptional quality. Furthermore, they were both constantly thinking ahead of the impacts of their work on other trades and the overall project and they were tremendous assets to both myself and the overall project. Their competence, high level of motivation and professional dedication to the job match or exceed the best performances I have previously seen by a foreman from any trade. I would hope that on future Christman job that we would see Mike and/or Chad on those projects as they truly are outstanding.

In addition, Marc Beers with Madar Metals was also a great asset to the project. He always stayed out ahead of the project schedule and constantly worked with the other trades on site to de-conflict issues ahead of time before they became major problems. I would also hope to see him on future Christman jobs.

The office support by your company was also outstanding. Both Andrew Hay and Matt Merryfield did a great job of ensuring that Mike and Chad had the resources they needed to keep the job moving. I also appreciate how both Andrew and Matt were proactive in solving problems even when there were times that they could have stepped away from issues and left them to myself or others to deal with. That positive and proactive leadership was a tremendous asset to the project and one that I think separates you from your competitors.

Now that I have had the opportunity to work with your company on this project I am very impressed with your performance and will absolutely include you on future bid opportunities for Christman projects. Please feel free to use me as a reference as you pursue other projects with Christman or other general contractors. Again, thank you for your outstanding performance on this project and please make sure that Mike, Chad, Marc, Andrew and Matt receive proper praise and recognition for their performance.

Sincerely,


Ryan J. Anderson
Site Manager
The Christman Company